DArnk Investor Conference February, 2003



Safe Harbor Statement

Except for statements in respect of historical matters, the statements contained in this release are "forward-looking statements" within the meaning of Section 27A of the U.S. Securities Act of 1933 and Section 21E of the U.S. Securities Exchange Act of 1934. Such forward-looking statements involve known and unknown risks, uncertainties and other factors, which may cause the actual performance, financial condition or results of operations of D-Link Corporation to be materially different from any future performance, financial condition or results of operations implied by such forward-looking statements.





Q4/02 Financial > Updates

Presented by A.P. Chen



2002 Income Statement

Amount: NT\$ million	2002 Actual	As % of Sales
Net Sales	16,408	100%
Cost of Goods Sold	13,472	82%
Gross Margin		
č	2,936	18%
Operating Expenses	1,982	12%
Operating Income	954	6%
Total Non-Op. Inc. (Loss)	11 📃	-
Investment Income (Loss)	(162)	(1)%
Income Before Tax	965	6%
Income Tax Credit (Expense) Net Income	(96)	(1)%
	869	5%
Earnings Per Share (NT\$)		
 EPS has adjusted for current capital of 512.5 million shares 	1.70	
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2002 YoY Income Statement Comparison

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Amount: NT\$ million	2002 Actual		2001 Actual		YoY % Change
Net Sales	16,408	100%	14,807	100%	11%
Cost of Goods Sold	13,472	82%	12,110	82%	11%
Gross Margin	2,936	18%	2,697	18%	9%
Operating Expenses	1,982	12%	1,782	12%	11%
Operating Income	954	6%	915	6%	4%
Total Non-Op. Inc. (Loss)	11	-	140	1%	(92)%
Investment Income (Loss)	(162)	(1)%	122	1%	(233)%
Income Before Tax	965	6%	1,055	7%	(9)%
Income Tax Credit (Expense)	(96)	(1)%	(100)	-	(4)%
Net Income	869	5%	955	6%	(9)%
Earnings Per Share (NT\$)	1.70		2.15		
 EPS has adjusted for current capital of 512.5 million shares 					1

4Q/02 YoY Income Statement Comparison

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	4Q/02		4Q/01		YoY %
Amount: NT\$ million	Actual		Actual		Change
Net Sales	4,669	100%	4,174	100%	12%
Cost of Goods Sold	3,781	81%	3,318	80%	14%
Gross Margin	888	19%	856	21%	4%
Operating Expenses	719	15%	605	<u> 15% </u>	<u> 19% </u>
Operating Income	169	4%	251	6%	(33)%
Total Non-Op. Inc. (Loss)	100	2%	5	-	1900%
Investment Income (Loss)	(27)	(1)%	60	1%	(145)%
Income Before Tax	269	6%	256	6%	5%
Income Tax Credit (Expense)	(24)	(1)%	<u>(49)</u>		
Net Income	245	5%	207	5%	18%
Earnings Per Share (NT\$)	0.48		0.40		19%
EPS has adjusted for current capital of 512.5 million shares					
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4Q/02 QoQ Income Statement Comparison

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	4Q/02		3Q/02		QoQ %
Amount: NT\$ million	Actual		Actual		Change
Net Sales	4,669	100%	4,157	100%	12%
Cost of Goods Sold	3,781	81%	3,470	83%	9%
Gross Margin	888	19%	687	17%	29%
Operating Expenses	719	15%	423	<u> 10% </u>	<u> 70% </u>
Operating Income	169	4%	264	6%	(36)%
Total Non-Op. Inc. (Loss)	100	2%	(172)	(4)%	(158)%
Investment Income (Loss)	(27)	(1)%	(117)	(3)%	(77)%
Income Before Tax	269	6%	92	2%	192%
Income Tax Credit (Expense)	(24)	(1)%	<u>(24)</u>		
Net Income	245	5%	68	2%	260%
Earnings Per Share (NT\$)	0.48		0.13		
 EPS has adjusted for current capital of 512.5 million shares 					
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2002 Consolidated Income Statement

	2002	As % of
Amount: NT\$ million	Actual	Sales
Net Sales	22,641	100%
Cost of Goods Sold	16,181	71%
Gross Margin	6,460	29%
Operating Expenses	5,849	26%
Operating Income	611	3%
Total Non-Op. Inc. (Loss)	355	1%
Investment Income (Loss)	218	1%
Income Before Tax	966	4%
Income Tax Credit (Expense)	(85)	-
Net Income	881	4%
Minority Interest	(12)	<u> </u>
Consolidated Income	869	4%
Earnings Per Share (NT\$)	1.70	
 EPS has adjusted for current capital of 512.5 million shares 		

D-Link 2002 YoY Consolidated Income Statement Comparison

	2002 Actual		2001 Actual		YoY %
Amount: NT\$ million	Actual		Actual		Change
Net Sales	22,641	100%	17,609	100%	29%
Cost of Goods Sold	16,181	71%	12,858	73%	26%
Gross Margin	6,460	29%	4,751	27%	36%
Operating Expenses	5,849	26%	4,234	24%	38%
Operating Income	611	3%	517	3%	18%
Total Non-Op. Inc. (Loss)	355	2%	501	3%	(29)%
Investment Income (Loss)	218	1%	561	3%	(61)%
Income Before Tax	966	4%	1,018	6%	(5)%
Income Tax Credit (Expense)	<u>(85)</u>		<u>(68)</u>		25%
Net Income	881	4%	950	5%	(7)%
Minority	(12)		5		
Consolidate Income	869	4%	955	5%	(9)%
Earnings Per Share (NT\$)	1.70[®]		2.15		
EPS has adjusted for current capital of					
E12 E million oboroo					8

512.5 million shares

D-Link 4Q/02 QoQ Consolidated Income Statement Comparison

Amount: NT\$ million	4Q/02 Actual		3Q/02 Actual		QoQ % Change
Net Sales	6,935	100%	5,684	100%	22%
Cost of Goods Sold	4,727	68%	4,220	74%	12%
Gross Margin	2,208	32%	1,464	26%	51%
Operating Expenses	1,942	28%	1,401	25%	<u> </u>
Operating Income	266	4%	63	1%	322%
Total Non-Op. Inc. (Loss)	(6)	-	32	1%	(119)%
Investment Income (Loss)	(100)	(1)%	82	1%	(222)%
Income Before Tax	260	4%	95	2%	174%
Income Tax Credit (Expense)	1	-	<u>(25)</u>		<u>(104)%</u>
Net Income	261	4%	70	1%	273%
Minority	(16)		(2)		
Consolidate Income	245	4%	68	1%	260%
Earnings Per Share (NT\$)	0.48 ^{**}		0.13		
 EPS has adjusted for current capital of 512.5 million shares 					

Balance Sheet and Cash Flow YoY Comparison

	12/31/02		12/31/01		YoY %
Amount: NT\$ million	Actual		Actual		<u>Change</u>
Cash	1,116	6%	2,347	14%	(52)%
S-T Investment	3,131	18%	1,167	7%	168%

Balance Sheet and Cash Flow QoQ Comparison

Amount: NT\$ million	12/31/02 Actual		09/30/02 Actual		QoQ % Change
Cash	1,116	6%	1,412	8%	(21)%
S-T Investment	3,131	18%	4,679	26%	(33)%

Key Financial Ratios – Liquidity/Leverage

Unit: %, days	12/31/01
Days A/R	91
Days Inventory	45
Days A/P	67
Cash Cycle	69
Current Ratio	2.92
Debt/Equity Ratio	0.75
Adjusted Debt/	0.49
Equity Ratio	
*Annualized	



Key Financial Ratios – Profitability (%)

Unit: %	12/31/01	12/31/02
Net Income/Sales	6.45	5.30
Net Income/Total Assets	5.90	4.98
Operating Profit/Sales	6.18	5.81
Return on Equity EPS (NT\$)	10 2.15	9 1.70 [×]
 *Annualized **Annualized and adjusted for stock dividend issuance ※EPS has adjusted for current capital of 512.5 million shares 		



Consolidated Balance Sheet YoY Comparison

	12/31/02		12/31/01		YoY %
Amount: NT\$ million	Actual		Actual		Change
Cash	1,972	9%	3,167	18%	(38)%
S-T Investment	3,286	15%	1,328	8%	147%
Account Receivable	4,630	22%	3,013	17%	54%
Inventory	3,886	18%	2,994	17%	30%
Long-term Investments	2,460	11%	3,136	18%	(22)%
Total Assets	21,496	100%	17,660	100%	22%
Accounts Payable	4,524	21%	2,730	15%	66%
Current Liabilities	8,006	37%	4,863	28%	65%
Long-term Liabilities	3,299	15%	2,984	17%	11%
Common Stock	4,968	23%	4,459	25%	11%
Stockholders' Equity	9,583	45%	9,279	53%	3%



Consolidated Balance Sheet QoQ Comparison

	12/31/02		09/30/02		QoQ %
Amount: NT\$ million	Actual		Actual		Change
Cash	1,972	9%	2,003	10%	(2)%
S-T Investment	3,286	15%	4,802	23%	(32)%
Account Receivable	4,630	22%	4,757	23%	(3)%
Inventory	3,886	18%	2,478	12%	57%
Long-term Investments	2,460	11%	2,868	14%	(14)%
Total Assets	21,496	100%	21,004	100%	2%
Accounts Payable	4,524	21%	3,580	17%	26%
Current Liabilities	8,006	37%	7,460	36%	7%
Long-term Liabilities	3,299	15%	2,992	14%	10%
Common Stock	4,968	23%	5,163	25%	(4)%
Stockholders' Equity	9,583	45%	9,901	47%	(3)%



D-Link Consolidated Key Financial Ratios – Liquidity/Leverage

Unit: % , days	12/31/01	12/31/02
Days A/R	63	62
Days Inventory	88	78
Days A/P	69	82
Cash Cycle	82	57
Current Ratio	2.30	1.96
Debt/Equity Ratio	0.90	1.24
Adjusted Debt/Equity Ratio	0.56	1.04
*Annualized		



Consolidated Key Financial Ratios – Profitability (%)

_Unit: %	12/31/01	12/31/02
Net Income/Sales	5.42	3.84
Net Income/Total Assets	5.41	4.04
Operating Profit/Sales	2.94	2.70
Return on Equity	10	9
EPS (NT\$)	2.15	1.70[×]
 *Annualized **Annualized and adjusted for stock dividend issuance ※ EPS has adjusted for current capital of 512.5 million shares 		



Revenue by Products

2002



Revenue by Geography

2002





"D-Link" vs. OEM/ODM

